

**Indian River County Hospital District**  
**Final Budget**  
**Fiscal Year 2020 - 2021**

|   | <b>2018/2019<br/>Approved<br/>Budget</b> | <b>2018/2019<br/>Actual</b> | <b>2019/2020<br/>Approved<br/>Budget</b> | <b>2019/2020<br/>Projected<br/>09/30/20</b> | <b>2020/2021<br/>Preliminary<br/>Budget</b> |
|---|--|-----------------------------|--|---|---|
| Cash Balance Brought Forward                      | 2,021,868                                | 2,225,734                   | 4,088,123                                | 4,063,788                                   | 4,185,652                                   |
| Less: Reserves                                    |  |                             |  |   |   |
| Improvement & Betterment of GHC                   | 60,000                                   |                             | 120,000                                  |   | 100,000                                     |
| Improvement & Betterment of HSB                   | 100,000                                  |                             | 100,000                                  |   | 50,000                                      |
| Contingency Reserve                               | 1,500,000                                |                             | 1,500,000                                |   | 1,500,000                                   |
| Reserve Fund - Indigent care cont                 | 718,280                                  |                             | 2,437,989                                | 600,000                                     | 890,192                                     |
| Investments                                       |  |                             |  |   | 2,550,000                                   |
| Partnership Process Reserve                       | 350,000                                  |                             |  |   |   |
| <b>Total Reserves</b>                             | <b>2,728,280</b>                         |                             | <b>4,157,989</b>                         | <b>600,000</b>                              | <b>5,090,192</b>                            |
| Net Cash Balance Brought Forward                  | (706,412)                                |                             | (69,866)                                 | 3,463,788                                   | (904,540)                                   |
| <b>Revenues</b>                                   |  |                             |  |   |   |
| Taxes: Millage Per \$1,000 =                      | <b>0.8011</b>                            |                             |  |   |   |
| Ad Valorem Tax                                    | 15,880,620                               | 15,005,376                  | 14,912,557                               | 14,912,557                                  | 15,694,778                                  |
| Interest Income                                   | 15,000                                   | 16,744                      | 15,000                                   | 29,000                                      | 15,000                                      |
| Investment Income                                 |  |                             |  | 72,000                                      | 60,000                                      |
| Rental Income - HSB                               | 246,000                                  | 242,301                     | 247,000                                  | 247,350                                     | 248,000                                     |
| <b>Total Revenues and Other Financing Sources</b> | <b>16,141,620</b>                        | <b>15,264,421</b>           | <b>15,174,557</b>                        | <b>15,260,907</b>                           | <b>16,017,778</b>                           |
|   | (75,905)                                 |                             |  |   |   |

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|---|---------------------------------|---------------------|---------------------------------|------------------------------------|------------------------------------|
| <b>Program Expenditures</b>                   |                                 |                     |                                 |                                    |                                    |
| <i>Cleveland Clinic Indian River Hospital</i> |                                 |                     |                                 |                                    |                                    |
| Indigent Care-Hospital                        | 7,560,223                       | 6,317,719           | 6,000,000                       | 6,000,000                          | 4,500,000                          |
| Indigent Care Variance                        |                                 |                     |                                 |                                    |                                    |
| Mother Baby Campaign                          |                                 |                     |                                 |                                    | 500,000                            |
| Partners Program                              | 1,682,520                       | 1,757,520           | 1,682,520                       | 1,682,520                          | 1,682,520                          |
| <i>UF - Psychiatric OP Clinic</i>             |                                 |                     |                                 |                                    |                                    |
| Patient Care Charges                          | 243,750                         | 215,290             | 150,000                         | 138,800                            | 150,000                            |
| Saboxone Meds/Labs                            | 100,000                         |                     | 105,000                         | 93,800                             | 105,000                            |
| Bridge Funding                                | 50,000                          |                     | 45,000                          | 45,000                             | 45,000                             |
|   | 93,750                          |                     |                                 |                                    |                                    |
| <i>Mental Health Association</i>              |                                 |                     |                                 |                                    |                                    |
| Walk-In Center                                | 477,905                         | 430,961             | 574,000                         | 482,850                            | 599,250                            |
| Our House Network - Drop In Center            | 361,000                         |                     | 451,250                         | 325,000                            | 469,250                            |
| Pharmacy                                      | 27,000                          |                     | 33,750                          | 33,750                             | 37,000                             |
| School Violence Prevention/Intervention       | 14,000                          |                     | 14,000                          | 13,500                             | 18,000                             |
|   | 75,905                          |                     | 75,000                          | 110,600                            | 75,000                             |
| <i>Visiting Nurse Association</i>             |                                 |                     |                                 |                                    |                                    |
| Home Health                                   | 532,003                         | 586,614             | 849,105                         | 650,780                            | 840,875                            |
| Hospice House/Care                            | 290,232                         |                     | 329,592                         | 181,000                            | 325,206                            |
| Mobile Care Unit                              | 77,735                          |                     | 129,733                         | 80,000                             | 137,895                            |
|   | 14,036                          |                     |                                 |                                    |                                    |
| Community Health Education Campaign           | 150,000                         |                     | 389,780                         | 389,780                            | 377,774                            |
| <i>We Care program</i>                        |                                 |                     |                                 |                                    |                                    |
| Services                                      |                                 |                     | 301,822                         | 292,387                            | 309,536                            |
| Program Salaries                              |                                 |                     | 170,000                         | 170,000                            |                                    |
| Pet Scan & CPAP Supplies                      |                                 |                     | 131,822                         | 120,837                            | 309,536                            |
|   |                                 |                     | 9,000                           | 1,550                              |                                    |
| <i>Healthy Start Coalition of IRC</i>         |                                 |                     |                                 |                                    |                                    |
| Nurse Home Visitation Program                 | 75,000                          | 75,000              | 135,000                         | 85,000                             | 245,000                            |
| Nurse Family Partnership Program              | 50,000                          |                     | 60,000                          | 60,000                             | 85,000                             |
| PEPW  | 25,000                          |                     | 25,000                          | 25,000                             | 30,000                             |
| FIMR  |                                 |                     | 50,000                          |                                    | 50,000                             |
| Community Doula                               |                                 |                     |                                 | 18,600                             | 60,000                             |
| <i>Treasure Coast Community Health, Inc.</i>  |                                 |                     |                                 |                                    |                                    |
| Medical Services                              | 1,086,224                       | 1,373,513           | 1,626,881                       | 1,880,701                          | 1,975,242                          |
| Behavioral Health                             | 286,611                         |                     | 635,884                         | 825,500                            | 743,426                            |
| Dental Care                                   | 209,019                         |                     | 297,021                         | 312,000                            | 364,200                            |
| UAP Wellness Clinic                           | 590,594                         |                     | 625,688                         | 450,600                            | 584,755                            |
| LIP   |                                 |                     | 68,288                          | 43,472                             |                                    |
|   |                                 |                     |                                 | 249,129                            | 282,861                            |
| <i>Gifford Health Center</i>                  |                                 |                     |                                 |                                    |                                    |
| Medical Services                              |                                 | 691,400             | 519,730                         | 541,758                            | 495,005                            |
| Behavioral Health                             |                                 |                     | 258,972                         | 317,000                            | 425,405                            |
| Deficit                                       |                                 |                     | 58,000                          | 46,000                             | 69,600                             |
| Patient Satisfaction measurement/support      |                                 |                     | 178,758                         | 178,758                            |                                    |
|   |                                 |                     | 24,000                          |                                    |                                    |
| <i>New Horizons for IRC</i>                   |                                 |                     |                                 |                                    |                                    |
| Psych evals/med management                    | 55,000                          | 76,522              | 90,000                          | 44,400                             | 80,000                             |
| Outpatient Therapy                            | 39,000                          |                     | 65,500                          | 33,600                             | 55,500                             |
| Case Management                               | 2,480                           |                     | 2,400                           | 7,200                              | 2,400                              |
|   | 13,520                          |                     | 22,100                          | 3,600                              | 22,100                             |
| <i>Mental Health Collaborative</i>            |                                 |                     |                                 |                                    |                                    |
| SRA Public Guardian Program                   | 200,000                         | 200,000             | 200,000                         | 200,000                            | 200,000                            |
| Public Guardian Program                       | 28,500                          | 28,500              | 30,000                          | 30,000                             | 65,000                             |
| Emergency Meals on Wheels                     |                                 |                     |                                 |                                    | 35,000                             |
| Tykes & Teens                                 |                                 |                     | 25,000                          | 25,000                             | 135,000                            |
| Indian River Senior Collaborative             |                                 |                     | 15,000                          | 15,000                             | 17,500                             |
| Whole Family Health Center                    |                                 |                     | 147,250                         | 84,000                             | 531,211                            |
| Medical Services                              |                                 |                     |                                 |                                    | 232,500                            |
| Behavioral Health                             |                                 |                     |                                 |                                    | 259,810                            |
| LIP   |                                 |                     |                                 |                                    | 38,901                             |
| <i>Substance Awareness Center</i>             |                                 |                     |                                 |                                    |                                    |
| Recovery Assistance Program                   |                                 |                     | 25,000                          | 56,875                             | 70,000                             |
| Assessment Program                            |                                 |                     |                                 | 25,000                             | 25,000                             |
| Hope for Families Center                      |                                 |                     | 44,280                          | 31,875                             | 45,000                             |
| Patient Navigator                             |                                 |                     |                                 | 44,280                             | 42,140                             |
| PT Driver                                     |                                 |                     |                                 |                                    | 26,000                             |
| Admin & Equip Building                        |                                 |                     |                                 |                                    | 10,140                             |
| Childcare Resources                           |                                 |                     | 73,522                          | 70,500                             | 6,000                              |
| Phoenix Rising                                |                                 |                     |                                 |                                    | 60,237                             |
| Indian River County                           |                                 |                     |                                 |                                    | 220,000                            |
| County Share of Medicaid Paid by District     | 457,721                         | 465,564             | 496,000                         | 491,856                            | 503,580                            |
| <b>Total Program Expenditures</b>             | <b>13,345,665</b>               | <b>12,218,603</b>   | <b>12,994,110</b>               | <b>12,816,707</b>                  | <b>13,222,096</b>                  |

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|---|---------------------------------|---------------------|---------------------------------|------------------------------------|------------------------------------|
| <b><u>Administrative Expenditures</u></b> |                                 |                     |                                 |                                    |                                    |
| Commissions-Property Appraiser            | 194,346                         | 195,441             | 227,901                         | 227,949                            | 205,859                            |
| Commissions-Tax Collector                 | 308,084                         | 145,354             | 289,304                         | 289,304                            | 304,479                            |
| Uncollectible                             | 476,419                         |                     | 447,377                         | 530,191                            | 470,843                            |
| HSB/Other Maintenance                     | 30,000                          |                     | 30,000                          | 13,300                             | 30,000                             |
| GHC/Other Maintenance                     | 20,000                          |                     | 10,000                          | 8,250                              | 10,000                             |
| Salaries/Benefits                         | 310,000                         | 294,126             | 310,000                         | 291,900                            | 325,000                            |
| Professional Services - Consulting        | 100,000                         | 555,288             | 150,000                         |                                    | 50,000                             |
| Professional Services - Finance           | 30,000                          |                     | 20,000                          | 6,000                              | 8,000                              |
| Legal Services - In House                 | 185,000                         |                     | 185,000                         | 71,500                             | 100,000                            |
| Legal Services - Outside                  | 50,000                          |                     | -                               | -                                  | -                                  |
| Auditing Services                         | 60,000                          |                     | 68,000                          | 65,850                             | 68,000                             |
| Office Supplies & Service Contracts       | 40,000                          | 242,601             | 35,000                          | 35,000                             | 35,000                             |
| District Care Card                        | 10,000                          |                     | 1,000                           | 900                                |                                    |
| Dues/Subscription/Education               | 3,500                           |                     | 4,000                           | 6,293                              | 6,000                              |
| Travel and Expense Reimbursement          | 2,000                           |                     | 2,000                           | 750                                | 2,000                              |
| Insurance                                 | 60,000                          |                     | 60,000                          | 61,218                             | 62,000                             |
| Bank Fees                                 | 300                             |                     | 100                             | 81                                 | 100                                |
| Licenses and Taxes                        | 200                             |                     | 200                             |                                    | 200                                |
| Licenses and Taxes - GHC                  | 750                             |                     | 850                             | 850                                | 850                                |
| Publications and Other                    | 20,000                          |                     | 5,000                           | 3,000                              | 5,000                              |
| Purchased Services - Rent                 | 90,000                          |                     | 90,000                          | 110,000                            | 140,000                            |
| Depreciation (Gifford Equipment)          | 71                              |                     | 71                              | 71                                 | 271                                |
| Depreciation (Gifford Building)           | 59,950                          |                     | 59,950                          | 59,019                             | 66,779                             |
| Depreciation (HSB)                        | 114,828                         | 73,147              | 114,828                         | -                                  | 761                                |
| <b>Total Administrative Expenditures</b>  | <b>2,165,448</b>                | <b>1,505,957</b>    | <b>2,110,581</b>                | <b>1,781,426</b>                   | <b>1,891,142</b>                   |

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|--|---------------------------------|---------------------|---------------------------------|------------------------------------|------------------------------------|
| <b>Total Administrative and Program Expenditures</b> | 15,511,113                      | 13,724,560          | 15,104,691                      | 14,598,133                         | 15,113,238                         |
| <b>Revenue over (under) Expenses</b>                 | 630,507                         |                     | 69,866                          | 662,774                            | 904,540                            |
| <b>Excess (Deficit)</b>                              | (75,905)                        |                     | -                               | 4,126,562                          | -                                  |
| <b>Non-Cash Items:</b>                               |                                 |                     |                                 |                                    |                                    |
| Depreciation   | 174,849                         |                     | 174,849                         | 59,090                             | 67,811                             |
| Reserves - Current Year                              | -                               |                     | -                               |                                    | -                                  |
| Reserves - Prior Year                                | 2,728,280                       |                     | 4,157,989                       |                                    | 5,090,192                          |
| <b>Excess (Deficit) Carry Forward</b>                | 2,903,129                       |                     | 4,332,838                       | 4,185,652                          | 5,158,003                          |
| Increase (Decrease) over Prior Year Budget - \$      | 804,321                         |                     | 397,899                         |                                    | 406,446                            |
| Increase (Decrease) over Prior Year Budget - %       | 6.0%                            |                     | 3.0%                            |                                    | 3.0%                               |
| Increase (Decrease) over Prior Year Projected - \$   | 2,208,008                       |                     | 1,801,586                       |                                    | 1,810,133                          |
| Increase (Decrease) over Prior Year Projected - %    | 17.3%                           |                     | 14.1%                           |                                    | 14.2%                              |
| Current Year Proposed Aggregate Millage Rate         | 0.9122                          |                     | 0.8011                          |                                    | 0.8011                             |
| Current Proposed Rate as a % of Rolled-Back Rate     | 8.02%                           |                     | -7.53%                          |                                    | 3.25%                              |
| Gross Taxable Value                                  | 17,409,425,842                  |                     | 18,615,073,764                  |                                    | 19,591,533,807                     |
| Less Current Year Net New Taxable Value              | (261,306,608)                   |                     | (289,719,638)                   |                                    | (379,210,385)                      |
| Current Year Adjusted Value                          | 17,148,119,234                  |                     | 18,325,354,126                  |                                    | 19,212,323,422                     |
| Prior Year Final Gross Taxable Value                 | 16,282,939,814                  |                     | 17,403,397,466                  |                                    | 18,607,655,273                     |
| Prior Millage Levy                                   | 0.8894                          |                     | 0.9122                          |                                    | 0.8011                             |
| Prior Year Ad Valorem Proceeds                       | 14,482,047                      |                     | 15,875,379                      |                                    | 14,906,593                         |
| Current Year Rolled-Back Rate                        | 0.8445                          |                     | 0.8663                          |                                    | 0.7759                             |
| <b>Current Year Proposed Operating Millage</b>       | 0.9122                          |                     | 0.8011                          |                                    | 0.8011                             |
| Current Year Voted Debt Service Millage              | -                               |                     | -                               |                                    | -                                  |
| Current Year Other Voted Millage                     | -                               |                     | -                               |                                    | -                                  |
| Total Prior Year Proceeds                            | 14,482,047                      |                     | 15,875,379                      |                                    | 14,906,593                         |
| Current Year Aggregate Rolled-Back Rate              | 0.8445                          |                     | 0.8663                          |                                    | 0.7759                             |
| Current Year Aggregate Rolled-Back Taxes             | 14,702,260                      |                     | 16,126,238                      |                                    | 15,201,071                         |
| Total All Non-Voted Ad Valorem Taxes Proposed        | 15,880,878                      |                     | 14,912,536                      |                                    | 15,694,778                         |
| Current Year Proposed Aggregate Millage Rate         | 0.9122                          |                     | 0.8011                          |                                    | 0.8011                             |
| Current Proposed Rate as a % of Rolled-Back Rate     | 8.02%                           |                     | -7.53%                          |                                    | 3.25%                              |